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# 3.2 Wholesale Water Provider's Collective Purchase and Direct Distribution of Water Conservation Equipment

#### **Applicability**

Wholesale water providers in Texas serve a variety of municipal water customers including small, medium, and large municipalities in addition to municipal utility districts, water supply corporations, water control and improvement districts, and others. These municipal customers have the greatest potential to benefit from a wholesale program of collective purchase and direct distribution of conservation equipment.

#### **Description**

The goal of collective purchase and direct distribution is to cost-effectively accelerate the installation and adoption of water efficient devices among communities. By representing its customers, the wholesale water provider is able to leverage the purchase of bulk conservation equipment such as toilets, showerheads, pre-rinse spray valves, or other water-saving equipment. The wholesale water provider and its customers benefit financially from the advantage of collective purchasing power by achieving a lower cost per acre-foot or gallon of water saved.

By eliminating the need for customers to individually execute contracts and set up program procedures and other necessary items to successfully launch a program, the administrative cost for the conservation measure is reduced. The customers implementing the program will need to develop implementation guidelines such as how and when applications are received and processed. The wholesale water provider could assist with developing guidelines or provide sample guidelines to help the customers get started.

A collective purchase and direct distribution program requires the wholesale water provider to partner with its customers to effectively implement the conservation program. Without a direct connection to the retail end-user, the wholesale water provider must rely on the customer to implement the program in its service area. The customer is generally responsible for application screening, verification, and marketing. The wholesale water provider is typically responsible for contract establishment and management, program development, support, and tracking.

# *Implementation*

The first step in implementing any type of program is to first identify which conservation measures would be the most effective given the service area. Surveys, one-on-one customer meetings, and annual reports can help provide key pieces of information from customers including:

- 1. number of connections served;
- 2. estimated number of connections built prior to a certain year (example would be 1992 toilets, as that is when the federal standard changed from 3.5 to 1.6 gallons per flush);

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3. breakdown of customers by commercial, single-family residential, multi-family residential, and industrial;

- 4. estimated number of automatic irrigation systems or a peak to average day water use ratio; and
- 5. customer interest.

This information will help steer program decisions on outdoor versus indoor and residential versus commercial conservation measures. Once the opportunities are identified, the wholesale water provider can directly bulk purchase the equipment and distribute it to its customers or set up a voucher program for customers to offer to their end-users.

An example of bulk purchase with direct distribution would be a high-efficiency showerhead program where the wholesale water provider executes a contract for a bulk purchase of showerheads and distributes them to their end-users. The number of showerheads distributed would be reported to the wholesale water provider for tracking purposes.

An example of a voucher program would be a high-efficiency toilet program where the wholesale water provider executes a contract for a bulk purchase of these toilet models. The participating customer partners with the wholesale water provider to distribute the toilets through a voucher process. The customer collects and verifies applications from end-users and issues vouchers for the end-user to pick up toilets from the plumbing store under contract. The wholesale water provider would be billed by the contracted plumbing store and tracks the program.

Prior to beginning the program, a legal agreement needs to be signed by the customer and the wholesale water provider. This agreement establishes the roles and responsibilities and defines the grounds for termination and other necessary information.

The wholesale water provider can also assume the role of developing program procedures and guidelines. This helps eliminate duplication of efforts and reduces the overall administrative requirements for the program. Once standard templates are created for program applications, marketing materials, and other relevant documents, individual municipal customers can make slight modifications to the documents to effectively roll out the program in their service areas.

Developing a web site that allows a customer to input information from an external location, while allowing the wholesale water provider to track equipment distributed, provides an easy and effective way to monitor the distribution.

When a web site is unavailable, the customer could also track the equipment distributed in a spreadsheet or other database and provide the information to the wholesale water provider through periodic updates.

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#### Scope and Schedule

Once collective purchasing opportunities have been identified, the following steps will need to occur:

- 1. A contract or other bulk purchase of equipment by the wholesale water provider.
- A customer agreement between the customer and wholesale water provider, defining the roles and responsibility of each agency, needs to be drafted and signed by both parties.
- 3. These agreements typically go before a board or council so time is needed to allow for management approval.
- 4. A method of tracking needs to be developed. This could be an external web site that both the customer and wholesale water provider can access simultaneously or a standalone database that the customer maintains and periodically delivers to the wholesale water provider.
- 5. Program procedures and templates for the application, marketing pieces, frequently asked question documents, and other materials that are necessary for the program to function effectively.

#### Measuring Implementation and Determining Water Savings

To track the progress of a collective purchasing program, the number of equipment items distributed should be carefully monitored to estimate water savings and track program costs.

#### Cost-Effectiveness Considerations

The majority of the cost will be determined by the type of equipment offered. Program administration costs varies between customers and depends on the level and type of marketing the customer uses to advertise the program.

# Determination on the Impact of Other Resources

Depending on the specific program being implemented, some of the wholesale water provider's customer entities may not have the financial or staff resources to participate. This would result in unequal promotion of the water conservation activity within the wholesale water provider's service area. In addition, some of the customer entities might agree to participate in a new cooperative program, but would have to reduce or eliminate some existing conservation efforts due to budget constraints.

# References for Additional Information

- Lower Colorado River Authority
- Seattle Water Utility

# References for Acknowledgments

None